

EXECUTIVE, RESOURCES & CONTRACTS PORTFOLIO - APPROVED CAPITAL PROGRAMME Q1 2022/23

| Scheme | Total approved estimate | Spend up till 31.03.22 | Estimate 2022/23 | Estimate 2023/24 | Estimate 2024/25 | Estimate 2025/26 | Responsible officer | Remarks |
|--------------------------------------------------------------------------|-------------------------|------------------------|------------------|------------------|------------------|------------------|---------------------|------------------------------------------------------------------------------------------------------|
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | | |
| Emergency Works on Surplus Sites | 312 | 236 | 76 | 0 | 0 | 0 | Watkins, Mike | (Block Capital) Essential to maximise capital receipts |
| Property Investment Fund | 112,553 | 97,080 | 15,473 | 0 | 0 | 0 | Watkins, Mike | Various property acquisitions - met from Property Investment Fund, Growth Fund, and Capital Receipts |
| Civic Centre Development Strategy | 15,810 | 350 | 15,460 | 0 | 0 | 0 | Jarman, Mike | Approved Executive 18/05/16 and Council 04/07/16 |
| Property Disposal/Feasibility Work- Growth Fund | 250 | 205 | 45 | 0 | 0 | 0 | Watkins, Mike | Executive 24th May 2017. Funded by the Growth Fund |
| Property Management System | 175 | 82 | 93 | 0 | 0 | 0 | Jackson, Hannah | Approved by the Leader on 10/09/2020 Funded from revenue receipts |
| Operational Estates Maintenance | 23,757 | 0 | 3,500 | 7,500 | 7,500 | 5,257 | Jackson, Hannah | Exec 09/02/22 |
| North Block solar PV Installation | 100 | 0 | 100 | 0 | 0 | 0 | Bowrey, Sara | Exec 030/03/22 |
| Health & Wellbeing Centre (Adventure Kingdom) | 25,330 | 33 | 1,299 | 21,480 | 1,972 | 545 | Watkins, Mike | Exec 09/02/22 |
| Subtotal - property division | 178,287 | 97,987 | 36,045 | 28,980 | 9,472 | 5,802 | | |
| IT Transformation | 5,766 | 4,657 | 1,109 | 0 | 0 | 0 | Shukle, Vinit | Approved by Exec 28/11/18 |
| SharePoint Productivity Platform upgrade/replacement | 1,500 | 1,191 | 309 | 0 | 0 | 0 | Shukle, Vinit | |
| Customer Services IT System Replacement | 761 | 318 | 300 | 143 | 0 | 0 | Bridgewater, Duncan | |
| Financial Systems Replacement | 1,439 | 475 | 964 | 0 | 0 | 0 | Mullender, James | Agreed by Council on 24/02/20. |
| Social Care Case Management System | 3,536 | 3,112 | 424 | 0 | 0 | 0 | Chaudhry, Naheed | Exec approved 12 Sept 2018 - £2.7m from Social Care Grant and £0.3m from PCT learning scheme |
| HR/Payroll System Replacement | 1,650 | 0 | 1,650 | 0 | 0 | 0 | Downie, Emma | |
| Legal Case Management System | 355 | 0 | 184 | 90 | 40 | 40 | Iqbal, Shupriya | |
| Subtotal - resources directorate | 15,007 | 9,752 | 4,941 | 233 | 40 | 40 | | |
| Total - Resources Commissioning and Contract Management portfolio | 193,294 | 107,739 | 40,986 | 29,213 | 9,512 | 5,842 | | |

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| Scheme | Estimate 2022/23 as at Feb 2022 £'000 | Actual Q1 2022/23 £'000 | Estimate 2022/23 as at end Q1 2022 £'000 | Commentary |
|---------------------------------------------------|------------------------------------------------|-------------------------------|---------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Emergency Works on Surplus Sites | 0 | 2 | 76 | (Block Capital) Essential to maximise capital receipts. To prepare surplus sites for disposal and to cover any emergency works. |
| Property Investment Fund | 0 | 40 | 15,473 | Additional £15m capital receipts to fund future acquisition (approved Exec 11/02/15). Purchase for Trinity House was completed Late March/ Early April '17. Two further property purchases were approved in December Executive Meetings. £15.4m budget rephasing to be requested for Nov 2019 Exec with £150k to 2019/20, £243k to 2020/21, £5m to 2021/22 and £10m to 2022/23. |
| Civic Centre Development Strategy | 0 | 14 | 15,460 | Feasibility study has now been completed and report being prepared for Executive to determine if project proceeds to next stage. |
| Property Disposal/Feasibility Work-Growth Fund | 0 | 0 | 45 | Feasibilities being carried out on a number of schemes. These are being progressed until planning approval and on-site development by contractor is underway, and the costs will then be transferred to according scheme code. |
| Property Management System | 0 | 16 | 93 | |
| Operational Estates Maintenance | 0 | 0 | 3,500 | |
| North Block solar PV Installation (Exec 30/03/22) | 0 | 0 | 100 | New scheme - Exec 30/03/22 |
| Health & Wellbeing Centre (Adventure Kingdom) | 0 | 6 | 1,299 | |
| Subtotal - property division | 0 | 78 | 36,045 | |

| | | | | |
|--------------------------------------------------------------------------|----------|--------------|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IT Transformation | 0 | 0 | 1,109 | Approved by Exec 28 Nov 2018. Network hardware including UPS ordered. Total spend for 2020/21 anticipated to be approx £1.3m with remaining £348k to be rephased to 2021/22. |
| SharePoint Productivity Platform upgrade/replacement | 0 | 31 | 309 | Officers now taking a tactical solution to move to Sharepoint 2010 from 2007 version, before finally moving to new platform of Office 365. Ongoing project which is gaining momentum. This scheme will now be delivered in-line with the IT Transformation scheme to ensure there is no duplication. Anticipate spend of £800k this year with £806k to be rephased to FY21/22. |
| Customer Services IT System Replacement | 0 | 22 | 300 | System implementation and configuration work complete. System is now live. Decommissioning work of old system to commence and due for completion early 2022. £175K of budget approved by Exec to be aligned to website redesign project. UPDATE Q1 2223 - £72k rephased from 22/23 into 23/23 - propose to seek Member approval to use this for further web/customer developments currently under investigation. |
| Financial Systems Replacement | 0 | 152 | 964 | Scheme approved by Executive on 12th February 2020 to procure and implement a new Financial System to replace the existing Oracle E-Business Suite R12, and in-house developed budget monitoring systems (EBM and FBM). The scheme was delayed slightly due to the impact of COVID-19 and essential upgrades required for other financial systems. Following the decision by the Leader in November 2020 to procure the Oracle Cloud ERP system, officers awarded a contract through the G-Cloud framework in March 2021 to Namos Solutions to implement the system. First Application Walkthrough build completed in August and the System Integration Test build is due to complete in October. Go live is currently on track for April 2022. |
| Social Care Case Management System | 0 | 124 | 424 | Programme budget agreed Sept 2018 (Report ED10868). Award of contract to purchase new system May 2020 (Report CEF20010B). Specialist resources to implement system procured, programme on track to go live by March 2022. |
| HR/Payroll System Replacement | 0 | 710 | 1,650 | The current HR/Payroll software and support contract ends in June 2023 however to allow for time for parallel run testing of payroll results in new software, any new system needs to be ready for January 2023. |
| Legal Case Management System | 0 | 0 | 184 | UPDATE Q1 2223 - we have entered into contract with Iken for the Case Management System and will also enter into contract with Bundledocs for the bundling software. The contract and associated implementation expenditure will be phased as shown. |
| Subtotal - resources directorate | 0 | 1,038 | 4,941 | |
| Total - Resources Commissioning and Contract Management portfolio | 0 | 1,116 | 40,986 | |

EXECUTIVE, RESOURCES & CONTRACTS PORTFOLIO - APPROVED CAPITAL PROGRAMME Q1 2022/23

| Scheme | Spend up till 31.03.22 | Estimate 2021/22 as at Feb 2022 | 21/22 outturn | Variance | Comments/Actions |
|--------------------------------------------------------------------------|---------------------------|---------------------------------------|---------------|------------------|--------------------------------|
| | £'000 | £'000 | £'000 | £'000 | |
| Emergency Works on Surplus Sites | 236 | 76 | 0 | Cr 76 | Underspend rephased into 22/23 |
| Property Investment Fund | 97,080 | 5,485 | 13 | Cr 5,473 | Underspend rephased into 22/23 |
| Civic Centre Development Strategy | 350 | 9,460 | 0 | Cr 9,460 | Underspend rephased into 22/23 |
| Property Disposal/Feasibility Work- Growth Fund | 205 | 78 | 33 | Cr 45 | Underspend rephased into 22/23 |
| Property Management System | 82 | 175 | 82 | Cr 93 | Underspend rephased into 22/23 |
| Operational Estates Maintenance | 0 | 0 | 0 | 0 | |
| North Block solar PV Installation (Exec 30/03/22) | 0 | 0 | 0 | 0 | |
| Health & Wellbeing Centre (Adventure Kingdom) | 33 | 0 | 33 | 33 | |
| Subtotal - property division | 97,987 | 15,274 | 161 | Cr 15,113 | |
| IT Transformation | 4,657 | 1,570 | 461 | Cr 1,109 | Underspend rephased into 22/23 |
| SharePoint Productivity Platform upgrade/replacement | 1,191 | 1,005 | 696 | Cr 309 | Underspend rephased into 22/23 |
| Customer Services IT System Replacement | 318 | 301 | 207 | Cr 93 | Underspend rephased into 22/23 |
| Financial Systems Replacement | 475 | 700 | 475 | Cr 225 | Underspend rephased into 22/23 |
| Social Care Case Management System | 3,112 | 1,613 | 1,189 | Cr 424 | Underspend rephased into 22/23 |
| HR/Payroll System Replacement | 0 | 775 | 0 | Cr 775 | Underspend rephased into 22/23 |
| Legal Case Management System | 0 | 0 | 0 | 0 | |
| Subtotal - resources directorate | 9,752 | 5,964 | 3,028 | Cr 2,936 | |
| Total - Resources Commissioning and Contract Management portfolio | 107,739 | 21,239 | 3,189 | Cr 18,050 | |